



**ISLAMIC DEVELOPMENT BANK (IsDB) GROUP
Economic and Social Infrastructure Department (ESID)**

**REQUEST FOR EXPRESSION OF INTEREST (EOI) FOR TWO
SHORT- TERM CONSULTANTS “STCs” ASSIGNMENTS**

For Product Development

**“The Value for Money of the Global Financing
Support to tackle Covid-19 Pandemic”**

October 2021

Invitation for Expression of Interest

Date: October 2021

[Preparation of a study on the Value for Money of the Global Financing Support to tackle Covid-19 Pandemic"]

1. The Islamic Development Bank (IsDB) has approved an administrative budget for financing consulting services *(the Services)* for the above project. The Terms of Reference (TOR) of the Services is in Appendix A. The Services will be provided by a team of two consultants who may be self-employed professionals or employees of a consulting firm. IsDB will select and engage the Consultants in accordance with the IsDB Corporate Procurement Policy (Policy).
2. IsDB now invites Expression of Interest (EOI) from potential applicants from for consideration by IsDB in determining a shortlist of candidates to be invited to submit proposals. Depending on the number of the EOIs received and the qualifications of the applicants, IsDB may or may not short list all applicants who have submitted EOIs.
3. The consultancy team will comprise a Quantitative Consultant (QC) and a Policy and Strategy Consultant (PSC) as highlighted in the TOR.
4. Applicants who wish to submit an EOI should complete the EOI Form in Appendix B and submit it along with copy (ies) of CVs through IsDB's online IEOI facility or by email, fax or courier to the following authorized representative of IsDB:

Abdulrasheed Hassan Gul

Consultancy Service Unit
Procurement and General Services
Administrative Service Department

Islamic Development Bank

E-mail: Agul@isdb.org

Appendix A: Terms of Reference

Appendix B: EOI Form

Appendix-C: Consultant Evaluation Criteria

I. About the Islamic Development Bank Group (IsDBG)

1. The Islamic Development Bank (IsDB) is a South-South multilateral development finance institution, focused on fostering socio-economic development of its 57 member countries (MCs) located across Africa, Asia, Europe, and South America. The IsDB mission is to promote comprehensive human development, with a focus on the priority areas of alleviating poverty, improving health, promoting education, improving governance and prospering the people in accordance with the principles of Sharia (i.e. the Islamic Law). To fulfill its objective the Bank provides financial resources through various modes of financing to support development activities in its MCs as well as in Muslim communities in non-MCs. In addition, it provides technical assistance for capacity building and scholarships for human capital development.
2. The COVID-19 pandemic has far-reaching consequences for the entire health system in all IsDB Member Countries (MCs) especially on the best-buys programs such as vaccination programmes postponed, maternal and newborn deaths, and redirecting resources from existing priority diseases programs (HIV, Malaria, Polio, Tuberculosis). In this regard, national governments and health partners must ensure the continued access to essential health services, and necessary measures must be taken to mitigate the economic impact of the pandemic. If not, we risk jeopardizing years of health gains, and consequent development outcomes.
3. IsDBG has committed to achieving the objectives that have been historically cited in many health reforms programs and international agreements including the commitments to achieving the SDGs, Primary Health Care (PHC) goals and UHC. Recently, the SDG3+ initiative and the Global Action Plan for Healthy Lives and Well-Being (GAP) are pushing this commitment even further. The IsDB Health Strategy (HS), adopted on July 01, 2021, identifies strategic objectives corresponding to the Health Sector Policy (HSP) framework to achieve the Strategy vision.
4. The HS purpose is to provide the direction for the implementation of the IsDB health policy to achieve “Affordable Quality Health Services for All” and focuses on the attainment of improved health and wellbeing of the P&V in MCs through universal access and uptake of affordable, quality PHC services, financial risk protection and value-based care to achieve health security, UHC coverage, and

economic prosperity in IsDB MCs including health financing initiatives conform to the Sharia'ah paradigm of equity and wellbeing for all. The average Health Development Index (HDI) value of 0.636 for the OIC is below the average HDI for developing countries (0.668) and also below the world average of 0.717. The HS sets out a vision, mission, strategic objectives and a framework for action (FA) to advance UHC in MCs. It aims to enhance IsDB investment efforts for health, promote international collaboration, and support MCs efforts for achieving UHC program goals. It also aims to promote research, improve evidence-based interventions, and knowledge sharing on innovative health financing including Islamic modes of financing, as well as best practices related to PHC-UHC to assure its solid foundation.

5. The HS is expected to guide concrete IsDB actions within the five-year period of its implementation (2021-2025) and aims to set the overall direction for enhancing UHC in MCs until 2030. The HS is based on several guiding principles including:
 - ✓ acknowledging the institutionalization of UHC in the national health system requires a decision and commitment by MCs;
 - ✓ recognizing successful observance of the strategic directions/pillars require a unified strategy;
 - ✓ promoting the appropriate use of science, technology and innovations (STI) for health; and
 - ✓ recognizing the urgent need for addressing major impediments faced by least-developed countries (LDMCs) implementing UHC.
6. The HS has six Strategic Objectives (SOs) to guide the IsDB and MCs actions necessary for its implementation including UHC. These SOs include:
 - ✓ **Strategic Objective 1:** Leave No One Behind. Expanding access to Essential Universal Health Coverage (EUHC) package to the poor and vulnerable (P&V) segment of the population (including women, children, elderly, people with co-morbidities, minority groups, IDPs, population living in remote and hard-to-reach areas, etc.).
 - ✓ **Strategic Objective 2:** Primary Health Care Performance Initiative (PHCPI).

Strengthen MCs' PHC systems' ability to provide access to safe, quality and equitable healthcare services at the community level for the entire population with emphasis on prevention.

- ✓ **Strategic Objective 3:** Affordable Health Services. Enhance and support MCs efforts to establish a social health insurance (SHI) system with the aim of reducing the impoverishing effect of the high out-of-pocket (OOP) payment experienced by the P&V.
- ✓ **Strategic Objective 4:** Reducing households' impoverishment. Increase and innovate financing in support of PHC-UHC services for LICs and MICs, and the P&V in Muslim communities in Non-MCs.
- ✓ **Strategic Objective 5:** Adopt a Bank-wide approach and holistic ecosystem to incorporate Health in All Policies (HiAPs) and ONE Health approaches with the aim of improving health outcomes of P&V in priority MCs.
- ✓ **Strategic Objective 6:** Strengthen Bank's capacity to advise beneficiary MCs on results-oriented health projects/ programs and facilitate policy dialogue on health.

II. OBJECTIVES:

7. The consultancy assignment aims at bridging the IsDB as well as MCs Governments' policy makers' information deficit and facilitating an informed decision for strategic policy options in the post Covid-19 Recovery era.
8. It has the following objectives:
 - i. Stocktaking of the IsDB Covid-19 Strategic Preparedness and Response Program (SPRP) from social sector perspectives i.e. sector performance, gaps, needs, opportunities, procedures, approaches and policies (SPRP and Social Sector);
 - ii. Assessing the health status and health outcomes of the SPRP and comparing it with other Multilateral Development Banks (MDB) and donor's achievement, including the financial status, progress of the global health development agenda/initiatives including i.e. status of the health-related Sustainable Development Goal (SDG3) and readiness of IsDB MCs to pursue and achieve

the SPRP with emphasis on Health System (HS) and Primary Health Care system (PHC) ;

- iii. Developing a framework for guiding IsDB Group's interventions in the Sector; including proposing a set of financing and policy tools aiming at improved effectiveness and efficiency of the Bank funding for various health and health-related projects/interventions (Health Sector Policy document).

III. SCOPE OF THE SERVICES AND METHODOLOGY:

- 9. The purpose of the research proposal is to draw knowledge and lessons for the advancement of global health equity through the financing support provided by MDBs and IsDB donors governments in their efforts to tackle the Covid-19 effect in the developing world.
- 10. It will also undertake an analysis on the criteria underlying a more resilient health system concerning the global health risks. Across the different scope of interventions, different modes of financing have been suggested and implemented. Therefore, it is worth identifying the most successful methods for funding in pandemic setting, which get along with the existing health governance and to how extent it has improved the health systems' governance.
- 11. The specific objectives are:
 - (i) To track the Covid-19 Strategic Preparedness and Response Program from health and social perspectives through a set of indicators and
 - (ii) To explain the effectiveness of the specific interventions and the expected results taking into considerations the economics and health systems differences.

IV. MAIN TASKS & DUTIES:

The main TORs of the Consultancy include the following:

- 12. Selected countries have signed a financing agreement or grant donation with a Multilateral Development Bank or/and Donors Government support.
- 13. The analysis will consider the three following key pillars of the IsDB Covid-19 Strategic and Preparedness Response Plan:
 - ✓ Health Emergency Response,

- ✓ Strengthening the health systems, and
- ✓ Sustaining and Reviving the Economic and Social Sectors

14. The indicators that will be used for comparison are those developed based on best practices of the World Health Organization, the Global Fund and the United Nations Sustainable Development Goals.
15. The consultants will select and agree on a list of indicators that will assist the project developers in mapping their contribution to the SPRP and enable standardized reporting to be internal and external stakeholders.
16. There is a set of indicators that have been generalized to capture variable contexts of the MCs and their proposed projects. Project developers should use the most relevant indicators from the list below and avoid creating new indicators. The projects are not expected to contribute to all these indicators – the developers can select an appropriate set of indicators from this list based on the context, complexity and nature of interventions.

V. THE DELIVERABLES (EXPECTED OUTPUTS)

17. The expected deliverables include the following:
 - a. Quantitative data analysis report focus on Covid-19 health policy, health financing and health impact, especially among the 57 IsDB member countries;
 - b. Political monitor analysis report focus on skills, health governance, global health strategy and policy, and health systems, including 57 IsDB member countries ;
 - c. Final report on How better investing in health in Post-Covid-19 era along with the operational plan ;
 - d. Three Knowledge briefs on each above-mentioned report;
 - e. Presentations/Interactive sessions with IsDB Senior Management, Member Countries groups and selected key stakeholders, including brainstorming sessions and validation seminar (one per region) and;
 - f. Presentation of the final detailed report along with the operational plan to the IsDB Management.

VI. REPORTING, TIME FRAME, WORKLOAD AND SEQUENCING:

18. The Quantitative Consultant (QC) will (1) analyze the COVID-19 funding contribution of each major MDBs (e.g. ADB, AfDB, WB, and IsDB) and each major donor country (e.g. US, UK, France, and Canada) to each of the 57 IsDB member countries. Also, in the first part, QC will (2) assess and compare how the funding achieves the several indicators related to health, education, food security, and economy. For IsDB, data on funding contribution and indicators will be provided by the headquarter. For other institutions, QC will be responsible for obtaining the data from official reports and websites.
19. In the second part, QC will (3) conduct a literature review on the impact of the COVID-19 pandemic on the marginalized population on various outcomes related to health, education, food security, and the economy; (4) work on how the world would look like in the post COVID era in terms of various aspects, including health security (e.g. testing and vaccine production, raw materials).
20. The QC will work together with the Political & Strategy Consultant on this. An initial second report is to be drafted and shared with IsDB by 30th September 2022.
21. The Political and Strategy Consultant (PSC) will work on how the world would look like in the post COVID era in terms of various aspects including health security (e.g. testing and vaccine production, raw materials).
22. The initial report will be reviewed by IsDB, shared back with PSC, to be finalized into the final report by 31st October 2022.

VII. PAYMENT SCHEDULE:

23. The Consultancy Team will be entitled to a total service fees (**professional fees**) of US\$ 30,000, **including US\$ 900 contingency (\$)**. The entitlement of the Political & Strategy Consultant (PSC) is estimated at **US\$ 1,200/day** for eight (8) days (**\$9,600**) and the Quantitative Consultant will be paid **US\$ 500/day** for thirty nine (39) days (**\$19,500**).
24. Payment of the **professional fees** shall be made in **US Dollars** in three installments:
 - i. **30%** upon submission of the preliminary report of each consultant ;

- ii. **30%** upon submission of the draft knowledge briefs and final Report of each consultant after the Bank's review; **and**
- iii. **40%** upon successful submission and acceptance of the Final Knowledge Briefs and Final Report by IsDB.

25. Payment of the reimbursable expenses i.e. air tickets, local transportation, visa etc. shall not be later than 30 days following submission of invoices in duplicate to the Coordinator designated in para 10.

VIII. CONSULTANT TEAM PROFILE

G-1 Specific requirements

A- Political & Strategy Consultant's Profile

Educational qualifications and experience required:

- i. A Doctorate/PhD in public health, political science or health economics ;
- ii. Over eighteen (18) years of relevant experience, and proven track-record as an expert with World Bank, African Development Bank, Asian Development Bank; IsDB and/or WHO in the international health policy field; and
- iii. Working experience in international health systems, particularly the health reform, human resources policy, decentralization, social capital, policy analysis, organizational and institutional analysis, public/private relations and community development.
- iv. A proven record of accomplishment of international publications in peer-reviewed journals on the relevant subject, and sound writing skills.

B- Quantitative Consultant's Profile

Educational qualifications and experience required:

- i. At least a master's degree in public health, political science or health economics;
- ii. A minimum of fifteen (15) years of relevant experience, and proven track-record as an expert in health economics, public health, policy analysis, and using econometric methods to assess health system and policy changes in relation to population health and economic development;

- iii. Proven working experience in leading research team for health and dealing with various donors including WHO, the Global Fund, and the World Bank etc.
- iv. A proven record of accomplishment of international publications in peer-reviewed journals on the relevant subject, and sound writing skills

G-2 General requirements

- i. Strong problem solving, analytical skills and strategic thinking, including the ability to analyse existing economic and theoretical models, and to conduct quantitative and qualitative analysis of raw data.
- ii. An innovative and genuine mind-set, in particular an ability to proposing practical solutions to obstacles.
- iii. A strong sense of ownership and ability to be a self-starter.
- iv. Strong focus on quality output.
- v. Excellent communication and interpersonal skills and the ability to work as part of a team and directly with a wide range of stakeholders (e.g. IsDB staff, consultants, and possible, government authorities of selected MCs).
- vi. Some flexible working hours are required as interaction with IsDB Management, departments/units and staff, may imply late afternoon or evening meetings.
- vii. Fluency in English is mandatory, and knowledge of Arabic and/or French is an asset.

Appendix B

Expression of Interest (EOI) by Applicant

[Preparation of The Value for Money of the Global Financing Support to tackle Covid-19 Pandemic]

Date: _____

Consultancy Service Unit
Procurement and General Services
Administrative Service Department

Islamic Development Bank

E-mail: Agul@isdb.org

Dear, Mr. Abdulrasheed Hassan Gul, Islamic Development Bank.

I have read carefully your Invitation for Expression of Interest (EOI) for the captioned assignment/project and find the Terms of References (TOR) and Scope of Work match my skill mix and experiences for providing the services required in the TOR. I would like to express my interest for being considered for the Shortlist. I understand that IsDB does not have an obligation that I must be shortlisted.

I have attached to this EOI my Curriculum Vitae (CV) for your consideration. Some of the key information is highlighted below:

Personal Profile

Nationality:

Date of Birth:

Permanent Address:

Phone No.:

Email:

Past Consultancy Assignment References

[Notes to consultant: Please select most relevant consultancy assignments you have recently completed to demonstrate your technical qualifications and experience.]

Period	Client	Project	Country	Your role (As a Senior Consultant, Research Assistant or Regional Consultant)	Value of the Contract

III. Availability

I shall be available for the services from _____ to _____.

IV. Eligibility Declaration

I, the undersigned, certify to the best of my knowledge and belief:

- ☐ I have read terms of reference (TOR) and Scope of Work (Appendix A), for this assignment.
- ☐ I confirm that the project references submitted as part of this EOI accurately reflect the experience of myself.
- ☐ I confirm that I have ever been convicted of an integrity-related offense or crime related to theft, corruption and fraud.
- ☐ I understand that any misrepresentations that knowingly or recklessly mislead, or

attempt to mislead may lead to the automatic rejection of the proposal or cancellation of the contract, if awarded, and may result in further remedial action, in accordance with IsDB's Integrity and Anti-corruption Policy.

Signature:

Name of the Applicant

Curriculum Vitae (CV)

Position Title and No.: *{e.g., Senior Consultant, Research Assistant or Regional Consultant }*

Name of Expert: *{Insert full name}*

Date of Birth: *{day/month/year}*

Country of Citizenship/Residence: ---

Contact information:
-

Education: *{List college/university or other specialized education, giving names of educational institutions, dates attended, degree(s)/diploma(s) obtained}*

Employment record: *{Starting with present position, list in reverse order. Please provide dates, name of employing organization, titles of positions held, types of activities performed and location of the assignment, and contact information of previous clients and employing organization(s) who can be contacted for references. Please mark if the assignment is considered relevant to the assignment.}*

Period	Employing organization and title/position. Contact information for references	Country	Summary of activities (Comment if relevant to the Assignment)

Membership in Professional Associations and Publications: ____

Skills (language, technical, computer, others): ____

Certification:

I, the undersigned, certify that to the best of my knowledge and belief, this CV correctly describes myself, my qualifications, and my experience, and I am available to undertake the assignment in case of an award. I understand that any misstatement or misrepresentation described herein may lead to my disqualification and/or sanctions by the Bank.

Name of Expert	Signature	{day/month/year}
		Date
		<i>Yes No</i>
(i) <i>I am employed by the concerned Agency / (ies) related to this consultancy assignment</i>		<input type="checkbox"/> <input type="checkbox"/>
		<input type="checkbox"/> <input type="checkbox"/>
(ii) <i>I was involved with preparation of the terms of reference for this consultancy assignment</i>		<input type="checkbox"/> <input type="checkbox"/>

Appendix-C: Consultant Evaluation Criteria

Criteria	Scores
General Qualification	30
▪ Academic Qualification	20
▪ French Language Proficiency	5
▪ English Language Proficiency	5
Adequacy for the Assignment	50
▪ Similar Assignment report prepared before	20
▪ Area of Expertise related to the assignment mentioned in the ToR	30
Experience in the Sector	20
▪ Specific Experience related to the assignment mentioned in the ToR	10
▪ Multi-lateral/International Organization	5
▪ Regional Exposure	5
Technical Scores <i>(Cut-off point for consideration is 80 points)</i>	100