# Invitation for Expression of Interest (IEOI – Individual Consultant

Date: 09 October 2025

# Thematic Evaluation of IsDB Climate Change Policy, Action Plan and Interventions

- 1. The Islamic Development Bank (IsDB) has approved an administrative budget for financing consulting services (the Services) for the above project. The Terms of Reference (TOR) of the Services is in Appendix A. The Services will be provided by consulting firm. IsDB will select and engage the Consultant in accordance with the IsDB Corporate Procurement Policy (Policy).
- 2. IsDB now invites Expression of Interest (EOI) from potential individual applicants for consideration by IsDB in determining a shortlist of candidates to be invited to submit proposals. Depending on the number of the EOIs received and the qualifications of the applicants, IsDB may or may not short list all potentials who have submitted EOIs.
- 3. Applicants who wish to submit an EOI should complete the EOI Form in Appendix B and submit it through IsDB's online IEOI facility or by email, fax or courier to the following authorized representative of IsDB:

Consultant Selection Panel Islamic Development Bank Email: Designated email address

Appendix A: Terms of Reference

Appendix B: EOI Form



Appendix A

Terms of Reference (ToR)
for
Consultancy Services
For the Thematic Evaluation of IsDB Climate Change Policy, Action Plan and
Interventions

INDEPENDENT EVALUATION DEPARTMENT (IEvD)

October 2025

#### 1.BACKGROUND OF THE HIRING DEPARTMENT

- 1.1. The Independent Evaluation Department (IEvD) undertakes both independent macro-level evaluation work (e.g., corporate, country, sector, thematic strategies, and process evaluations) and project-level evaluations covering both Member Countries (MCs) and operations funded by the Bank in Non-Member Countries. It undertakes thorough reviews and analyses to assess the developmental effectiveness of interventions by the Islamic Development Bank (IsDB) and their alignment with the Bank's strategy. The Department draws lessons from evaluation studies and participates in the dissemination of knowledge within IsDB and in the MCs to contribute to the improvement of developmental effectiveness, ensuring that evaluation recommendations are considered in the IsDB's policies, strategies, and operations.
- 1.2. As part of its work program for 2025/2026, IEvD is carrying out a Thematic Evaluation of the robustness of Climate Change Policy (CCP) (2019), Climate Change Policy Implementation Framework (2019), and IsDB Climate Action Plan (2020-2025), to assess the extent of their application across Bank's operations, and the Relevance, Effectiveness, Efficiency, and Sustainability of IsDB interventions under the CCP.

# 2. RATIONALE OF THE ASSIGNMENT

- 2.1. Climate Change poses an existential threat to humanity and the natural ecosystem, manifesting through rising temperature, sea-level rise, and increasing frequent and severe disasters. These impacts directly threaten economic and social stability, particularly in vulnerable countries. The context of the CCP was shaped by the period of 2015-2018, which marked the four warmest years on record, with exceptional heating observed both on land and in the ocean, a clear sign of continuing long-term climate change associated with record atmospheric concentrations of greenhouse gases<sup>1</sup>.
- 2.2. IsDB's 57 MCs across four continents, collectively represent a population of approximately 2.102 billion people<sup>2</sup>, accounting for roughly one-quarter of the global population<sup>3</sup>, are already experiencing both acute (e.g., heatwaves) and chronic impacts (e.g., Sea-level rise) across key sectors, including agriculture, water, energy, infrastructure, health, and education. Climate risks also exacerbate existing challenges such as youth unemployment and food insecurity, particularly in fragile regions. As of December 2024, all 57 IsDB MCs have ratified the Paris accord verification through the UN Treaty Collection<sup>4</sup>.
- 2.3. National Adaptation Plans (NAPs) and Nationally Determined Contributions (NDCs) are key to linking a country's climate goals with its economic development by integrating climate risks into national planning, attracting green investments, and accelerating progress toward sustainable development. By September 2025, 18 IsDB MCs officially submitted National Adaptation Plans (NAPs) to the UNFCCC<sup>5</sup>. Submissions from IsDB MCs have grown since 2018 but remain lower than NDCs. On the other hand, 12 MCs have officially submitted their Long-Term Strategies (LTS) to the UNFCCC. Adoption of LTSs is still limited compared to NDCs and NAPs.<sup>6</sup>

Commitment Type	Number of IsDB MCs <sup>7</sup> submitted	% of total MCs (57)	
Paris Agreement Ratification	57	100	
NDCs	54	95%	
NAPs	18	32%	
LTS	12	21%	

## 3.ISDB GROUP'S PORTFOLIO IN CLIMATE CHANGE

3.1. As a leading South-South development finance institution, the IsDB emphasizes the importance of addressing climate change systemically. In 2019, the BED approved the IsDB Climate Change

IsDB. (2020). Climate Action Plan 2020-2025.

World Bank. (2025). Population, total (SP.POP.TOTL) [Data set]. World Development Indicators. https://data.worldbank.org/indicator/SP.POP.TOTL

https://unfccc.int/NDCREG - Nationally Determined Contributions Registry UNFCCC

https://napcentral.org/submitted-naps UNFCCC NAP registry.

https://unfccc.int/process/the-paris-agreement/long-term-strategies

List of MCs submitted NAPs xlsx

Policy to embed climate action within the Bank's core mission and help MCs pursue resilient, green, and sustainable growth. As a signatory to the 'Mainstreaming Initiative', IsDB commits to integrating climate considerations across planning and operations.

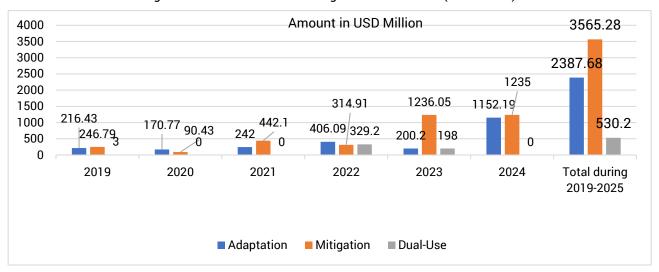
- **3.2.** The Climate Change policy is organized into four pillars and eight guiding principles:
  - a) Mainstreaming Climate Action within strategies and investments.
  - b) Promoting Climate Resilience through sectoral adaptation support.
  - c) Supporting a Green Economy Transition by aligning with low-carbon, inclusive development.
  - **d)** Leveraging Resources via domestic and international climate finance, including establishing a Climate Change Facility.
- **3.3.** The **Eight guiding principles are:** 1) Country ownership, 2) Selectivity, 3) Adaptability, 4) Proactivity, 5) Capacity building, 6) Private sector mobilization, 7) Partnerships, and 8) Accounting for climate Change Action<sup>8</sup>.
- **3.4.** In 2020, the Bank operationalized the policy by launching <u>Climate Change Implementation Plan</u> in October 2019 and <u>Climate Change Action Plan (2020 2025)</u>. This action plan sets out how the IsDB mandate on climate change will be implemented and mainstreamed in collaboration with its clients and various stakeholders in line with the Paris Agreement and the MDB Paris Alignment Framework. It also sets out modalities for achieving IsDB's climate finance target of 35% by 2025<sup>9</sup>.
- **3.5.** The Resilience and Climate Action (RCA) Department is the main focal point and implementing unit within the institution for all programs, projects, and initiatives that have a climate change component. It leads to the implementation of CCP in collaboration with relevant departments in the Bank, to enable IsDB to play a more active role in supporting its MCs to develop solutions to advance climate considerations throughout their development programs.
- **3.6.** In line with its commitment to align all sovereign operations with the goals of the Paris agreement, IsDB integrates climate change considerations across the project cycle, with special emphasis on the country Planning Phase, the inception point of the Bank Operations. This early stage is crucial for building awareness, securing commitment, and embedding Paris Agreement Alignment (PAA) principles in Member Country Partnership Strategies (MCPSs) and Country Engagement Framework (CEFs). PAA integration focuses on two key steps: engaging MCs stakeholders to build capacity and agree on climate priorities and establishing a process to develop and review MCPSs/CEFS for compatibility with Paris Agreement goals. To date, IsDB has developed and approved 11 MCPSs that incorporated climate change dimensions, with an additional two currently under preparation. Similarly, 10 CEFs reflecting climate considerations have been completed, while 7 are in the preparation stage. <sup>10</sup>
- 3.7. IsDB financing for climate change has been approved to achieve results for 1) Mitigation, 2) Adaptation, and for 3) Both Mitigation and Adaptation. Over the last 6 years (2019-2024), 55% (USD 3,565 million) financing has been for mitigation, 37% (USD 2,387 million) for adaptation, and 8% (USD 530 million) for joint mitigation and adaptation. During 2023-2024, there has been a significant increase in approvals for mitigation components in projects, in response to growing global commitment to develop and implement emission reduction technologies. On the other hand, there was a massive jump in Adaptation funding from USD 200 million in 2023 to USD 1,152 million in 2024, a nearly six-fold increase, demonstrating the strategic shift and urgent response to support MCs for climate resilience and to mitigate the impact of climate change. Overall, there is almost fivefold increase in climate finance approvals from 2019 to 2024, reaching a record high of over USD 2.3 billion in 2024. This signals a major and accelerating global commitment to climate action driven by the prioritization of new policies, targets, and international agreements. This increase in approvals reflects prioritization and financial commitment to climate action within IsDB.

<sup>&</sup>lt;sup>8</sup> IsDB Climate Change Policy 2019

<sup>&</sup>lt;sup>9</sup> Source: IsDB Climate Change web page <u>Climate Change I IsDB</u>

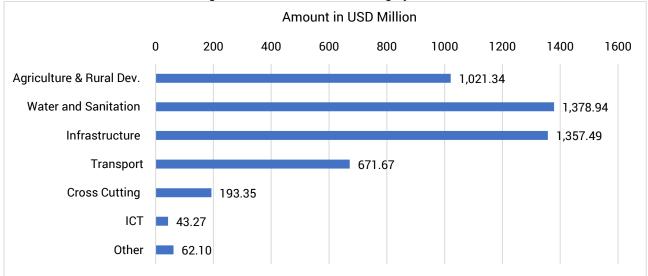
<sup>10</sup> IsDB MCPS and CEFs Dashboard

Figure 1: IsDB Climate Financing across Six Years (2019-2024)



**3.8.** As shown in Figure-2 below, the approved projects have a distinct sectoral distribution. Climate change mitigation efforts are predominantly funded in Energy, Water and Sanitation, and Infrastructure, while adaptation efforts are centred on Water and Agriculture. Agriculture and Rural Development constitute the two major sectors for the projects' approvals with dual components (69% approvals of USD 368 million out of 530 million for six years).

Figure 2: IsDB Climate Financing by Sector



**3.9.** Analysis also shows IsDB Climate finance approvals are distributed across all regions with Sub-Saharan Africa (25%) and Central Asia (23%) accounting for almost half of all funding. These regions are predominantly focused on interventions for adaptation. In contrast, East Asia & Pacific (15%) and the Middle East & North Africa (13%) are major recipients with a strong emphasis on mitigation of climate change impact while Europe & Central Asia stands out with more balanced portfolio, including significant dual-components projects.

## 4.PURPOSE AND OBJECTIVES OF THE ASSIGNMENT

- **4.1.** The purpose of the evaluation is to generate evidence on relevance, effectiveness, efficiency, sustainability, and strategic direction of IsDB's climate change policy and related Bank's interventions to inform the preparation of IsDB's next Climate Change Strategy.
- **4.2.** The specific objectives of this evaluation include the following:
- i. Assess the adequacy and alignment of the Climate Change Policy, Action Plan, and portfolio with Member Country priorities, global frameworks, and the Bank's Vision and strategies.

- ii. Examine how effectively climate considerations are integrated into core operations and how efficiently resources and instruments are deployed.
- iii. Evaluate the achievements of the Action plan and its outcomes in advancing resilience and green growth and the long-term viability through funded interventions.
- iv. Generate lessons to inform IsDB's next climate and green growth strategy (2026–2030).

#### 5.SCOPE OF THE ASSIGNMENT

- **5.1.** The evaluation will cover the IsDB Climate Change Policy (CCP), its Implementation Framework, and the 2020–2025 Climate Action Plan (CAP). It will focus on projects and operations financed from 2020–2025, with some earlier initiatives reviewed for context.
- **5.2.** The evaluation will be structured around an assessment of Relevance, Effectiveness, Efficiency, and Sustainability of the Climate Change Policy, Action Plan, and the interventions. This will include examining the effectiveness of partnerships, the efficiency of resource mobilization, and the comparative positioning with peer MDBs. The key lessons derived from this analysis will directly inform the 2026–2030 Green Growth and Sustainability Strategy. A purposive sample of interventions and countries will be assessed to capture results on the ground.
- **5.3.** The evaluation will not conduct a review of every project individually; its focus will be on achievement of strategic action plan, integration within institutional level process, portfolio-level trends, selected review of results at country and interventions level results.

#### **6.EVALUATION APPROACH**

6.1. The thematic evaluation seeks to answer the overarching question: "To what extent have the IsDB climate change policy, strategy, action plan and interventions been relevant, effective, and sustainable in enhancing the bank's contribution to addressing climate change in its member countries?" The evaluation questions below are indicative and will be refined during the inception phase.

#### Relevance

- To what extent do the IsDB Climate Change Policy, Action Plan and interventions address global climate priorities (e.g. Paris Agreement), Member Countries' climate and development needs, and IsDB's institutional mandate?
- To what extent is there an internal consistency between the climate strategy and other IsDB sectoral or thematic policies?
- How aligned are the approved interventions with the broader institutional objectives (e.g. resilience, inclusion, regional integration)?

## Effectiveness

- To what extent does the implementation of the Climate Change Policy, Strategy, and Action Plan met stated objectives, milestones, and commitments?
- How effective were the interventions in delivering results and outcomes in Member Countries, including resilience, mitigation, and climate finance mobilization?
- How has IsDB's climate engagement influenced Member Country policies, institutional capacity, and ability to implement their NDCs and adaptation/mitigation priorities?

## Efficiency

- How strategically and efficiently have IsDB's financial and human resources been deployed to implement the Climate Change Policy and Action Plan, including through instruments such as Green Sukuk and technical assistance?
- How well have climate considerations been integrated into core Bank processes (country programming, project design, monitoring), and how adaptable were these processes to changing contexts or lessons learned?

# Sustainability

- Are the outcomes and benefits of IsDB's climate interventions likely to be sustained over time, including through institutionalization, maintenance, follow-on financing, and country ownership?
- How well has IsDB integrated climate and financial risk considerations into its long-term strategy and risk management frameworks to safeguard future investments?
- To what extent are lessons learned, adaptive management, and learning mechanisms institutionalized within IsDB's climate policy and operations?
- **6.2.** The assessment will follow a thematic evaluation approach, guided by the OECD-DAC evaluation criteria, relevance, effectiveness, efficiency, and sustainability. It will draw on the IsDB Evaluation Guidelines and incorporate quality assurance standards from the MDB's Evaluation Cooperation Group (ECG). The assessment will follow the Public Sector Evaluation Guidelines of the IEvD and the related templates and rating matrix.

## 7.MAIN TASKS OF THE CONSULTANT

- **7.1.**The Consultant's responsibility is to support the IsDB evaluation team in collecting the necessary data and information and conduct analyses to prepare a comprehensive evaluation report on the IsDB's Climate Change Policy, Action Plan and Interventions.
- **7.2.** The main tasks expected from the consultants include:

#### i. Desk Review:

- a. Review relevant documents related to IsDB's climate change policy and background and technical papers, operational policy, presentations related to climate change, and strategy level documents.
- b. Review portfolio of Bank's climate change interventions, including data from the project appraisal reports, Project Completion Reports (PCRs) of projects with significant climate change components and standalone climate change initiatives,
- c. Review of Bank's conventional / non-climate change interventions to assess the extent to which they leveraged or enabled climate positive actions,
- d. Review of climate change programming and country level initiatives through MCPS and selfevaluations conducted by Operations Complex.
- e. Review of non-financing activities such as knowledge sharing, technical assistance, development of climate finance tools, climate diagnostic and risk assessment tools, resource mobilization and resource integration activities.

# ii. Data Collection and Analysis:

- a. Design data collection tools, including questionnaires, interview guides, and surveys.
- b. Conduct interviews with key stakeholders, collect and analyze data, including information on the outputs, socio-economic outcomes and impact of IsDB-supported climate change projects within the case study countries.
- c. Participate in 3 field missions for primary data collection (7-10 working days each) with the IEvD evaluation team to select Member Countries to be determined. These missions will include visits to selected project sites to observe implementation progress and gather quantitative and qualitative evidence.

## iii. Reporting:

- a. Benchmarking with the climate actions of international financial institutions such as MDBs and specialized climate facilities to take stock of good practices and for comparison purposes. The benchmarking may include the Global Climate Facility (GCF), Global Environment Facility, African Development Bank (AfDB), the Asian Development Bank (ADB), the World Bank and others as finalized in the methodology and approach paper.
- b. Conduct overall evaluation analysis, and provide additional data, clarifications, or analysis as needed to support the finalization of the evaluation report.

- c. Lead the drafting of the country case study report and the evaluation report, including the initial draft and subsequent revised versions, in close coordination with the IEvD team.
- d. Prepare dissemination material based on the findings of the evaluation and attend dissemination activities as needed.
- e. Carry out any additional tasks deemed necessary by IEvD to complete the evaluation.
- **7.3.** The Consultant will conduct the evaluation in close collaboration with a designated IEvD evaluation team. The IEvD team will be responsible for overall management, quality assurance, and mission logistics, and will facilitate the Consultant's access to necessary documentation and stakeholders. The Consultant's deliverables, to be finalized in close consultation with IEvD, will be submitted in English. An exception is made for data collection tools, such as questionnaires, which may be translated into the working language of the countries selected for case study.

## 8.DELIVERABLES OF THE CONSULTANT

- **8.1.** The Consultant will be responsible for the following outputs:
- a. An evaluation approach paper detailing: (1) evaluation approach and methodology, including data collection and analysis methods and evaluation questions; (2) Theory of Change for IsDB climate change policy and strategy and Evaluation Framework; (3) desk review of related documents; (4) proposed evaluation activities schedule/work plan including field mission plan; (5) meeting and field visit schedules for case studies; (6) and data collection tools.
- b. 3 Brief Back to Office Reports (BTOR) summarizing the preliminary findings on the country case studies, prepared within one week after field mission, reflecting the key findings, lessons learned, and recommendations. IEvD BTOR template will be provided.
- c. Draft Country Case Study Reports (V0.1) to be submitted to the IEvD four (4) weeks after completion of the respective field missions for review and comments. The IEvD will provide feedback to the consultant after receiving the draft reports. Based on this feedback, the consultant should submit updated draft reports (V0.2) within seven (7) working days. The report template will be discussed during the preparation stage for the approach paper.
- d. A draft Thematic Evaluation of Climate Change Policy and Strategy Report (V0.1) is to be submitted to the IEvD, 6 (six) weeks after receiving the IEvD feedback on all country case studies reports, for review and comments. After examining the draft report, the IEvD will provide feedback to the Consultant. The Consultant must submit an updated draft report (V0.2) within fifteen (15) working days, incorporating the IEvD's feedback. Subsequently, the IEvD will share the revised draft report and the updated country case study reports with the relevant IsDB departments for their comments. The indicative report structure is provided in Annex 1 for reference. The final structure will be finalized based on the proposed methodology and the approach paper.
- e. Final evaluation report (V1.0): including a recommendation and follow-up matrix, will be handed over to the IEvD within 3 (three) weeks after receiving comments on the draft report (V0.2). The final report should be approximately 34-40 pages, excluding annexes.
- f. Dissemination materials: These include an Executive Dissemination Note (EDN) reflecting the Evaluation findings and lessons from the study; a concise PowerPoint presentation reflecting the main content of the Evaluation Report; and other dissemination products as determined. Templates will be provided.

## 9.DURATION OF AND PAYMENT FOR THE ASSIGNMENT

- **9.1.** The Consultant is expected to commence the assignment tentatively **by end October 2025**. The distribution of the working days during the period will be flexible.
- **9.2.** The Consultant will be paid a lump sum of USD 60,000 (Sixty Thousand US Dollars). This amount has been established based on the understanding that it includes all the Consultant's fees, allowances, benefits, health insurance and any tax obligations, and any related cost items that may be imposed on the Consultant and include also fees, accommodation and transportation costs for

three field missions. Apart from the field missions, the Consultant will have the flexibility of working from home.

# 9.3. Breakdown of payments:

- 30% upon submission and acceptance by IEvD of deliverable (a) under 8.1.
- 40% upon submission and acceptance by IEvD of deliverables (b), (c) and (d) under 8.1; and
- 30% upon submission and acceptance by IEvD of deliverables (e) and (f) under 8.1.
- **9.4.** Payments shall be made only after the IsDB/IEvD team has formally accepted the deliverables specified in Section 7.1. Acceptance shall be confirmed once IEvD verifies that the outputs conform to the required standards of quality, completeness, and relevance. Should deadlines or quality standards not be satisfied, IEvD retains the right to delay, reduce, or withhold payment.

# 10. EXPRESSION OF INTEREST (EOI)

**10.1.** IEvD invites eligible individual consultants to express their interest in providing the services above. Interested consultants must provide the following:

- Information on availability for providing the requested services.
- Curriculum Vitae, including relevant publications and assignments; and
- Sample of similar works, certificates of assignments, and related references.

**10.2.** Interested candidates are requested to submit their Expression of Interest (EOI) through the IsDB Procurement System using the email provided in the consultancy announcement. Template and instructions for submitting the EOI will be provided in the invitation for Expression of Interest (EOI).

#### 11. QUALIFICATION

- 11.1. The Consultant must demonstrate the following in his profile:
  - i. A relevant master's degree in Climate Change, Environmental Policy, Sustainable Development, Development economics, International Development, or related field.
  - ii. A minimum of ten years of professional experience in international development policy and program design and implementation, related to climate change policy, climate finance and/or climate resilience within the context of international development.
  - iii. A comprehensive knowledge of OECD-DAC evaluation methodologies and criteria.
  - iv. Experience in designing and conducting policy, strategy, thematic, or program evaluations in the context of multi development banks (MDBs) or UN agencies.
  - v. A proven track record in mainstreaming climate change considerations into development programs, projects, and institutional strategies.
  - vi. Strong oral and written communication skills in English.
- vii. Proficiency in computer applications for word processing, data analysis, and presentations.

#### 12. EVALUATION PROCESS

**12.1.** After receiving the Expressions of Interest (EOIs), Curriculum Vitae (CVs), and supporting documents, a Consultant Selection Panel (CSP) appointed by the IsDB will evaluate all submissions. The panel will assess candidates based on their qualifications and experience, understanding of the assignment proposed methodology, and workplan. A shortlist of qualified candidates will be created following IsDB procurement procedures. The following table will be used as a guide for the evaluation of the submitted Expression of Interest.

Table 1: Criteria for the Technical Evaluation of EOIs Criteria

Criteria	Total Points
Consultant Qualification: Educational Degrees (Relevant Master 10; Relevant	15
PhD 15)	

Relevant Specific Experience (4 points for each year of relevant experience): At least 10 years of experience in Climate Change Policy, Strategy and Interventions evaluation approaches, methods, and terminology	50
Having a research orientation (demonstrated concretely by relevant publications) to work effectively on the assignment.	10
Exposure to IsDB and/or peer developmental institutions.	10
Language (English, French, and Arabic): Excellent English = 10 Points, Excellent French = 2.5 Points, Excellent Arabic = 2.5 Points	15
Total	100

- **12.2.** Shortlisted consultants may be invited for a virtual interview to evaluate their suitability for their role.
- **12.3.** This is a Fixed Budget based Selection. The IsDB as the Client, will select the Consultant that submits the highest ranked Technical Proposal/EOI without exceeding the budget indicated in this REOI and will invite the Consultant to negotiate the Contract.

#### 13. ABSENCE OF CONFLICT OF INTEREST

- **13.1.** To ensure the evaluation's independence and credibility, the selected consultant must not have been involved in the preparation, review, coordination, or implementation of any intervention covered under assessment. In line with the IsDB's ethical and procurement guidelines, a signed declaration confirming the absence of any conflict of interest will be required as a condition of final selection.
- **13.2.** Failure to disclose any actual or potential conflict of interest may result in disqualification or termination of the contract.

# 14.1 EOI Submission for the assignment:

- **Important Consultant instruction**: It is essential for all consultants to adhere to the designated email address provided below for any questions, queries, and proposal submissions. Emails sent to any other address listed below may not be acknowledged or considered as a submission from the consultant.
- 14.2 Deadline for EOI/Proposal Submission: 30 October 2025
- **14.3 Contact for Clarification Email:** General Proposal Submission and Clarification BCC2025-061 Thematic Evaluation of IsDB Climate Change Policy, Action Plan, and Interventions <u>84c451ba.isdb.org@emea.teams.ms</u>
- **14.4** Expression of Interest Submission Email: EOI Submission Proposal Submission and Clarification BCC2025-061 Thematic Evaluation of IsDB Climate Change Policy, Action Plan, and Interventions 84c451ba.isdb.org@emea.teams.ms

## Annex-1: Indicative Report Outline

The following outline will be discussed and reviewed during the approach paper design stage.

Acknowledgments

List of Acronyms & Abbreviations

**Executive Summary** 

Chapter 1: Introduction and Background of IsDB initiatives for Climate Finance

Chapter 2: Evaluation Approach and Methodology

- 2.1. Evaluation Purpose and Scope
- 2.2. Evaluation Methodology
- 2.3. Limitations

## Chapter 3: Findings

- 3.1 Criteria-Based Analysis
- 3.2 Comparative Benchmarking with Other MDBs
- 3.3 Overall Assessment and Trends

Chapter 4: Conclusions, Lessons, and Recommendations

- 4.1 Conclusions
- 4.2 Lessons Learned
- 4.3 Recommendations

#### Annexes

- Annex 1: List of Projects and Policy (MCPS, CEF) Documents Reviewed.
- Annex 2: Evaluation Criteria and Sub-Criteria Matrix.
- Annex 3: Country Snapshots (Key findings per project reviewed).
- Annex 4: Interview Guides / Questionnaires.
- Annex 5: List of Stakeholders Consulted.
- Annex 6: Comparative Table of CCP Practices (IsDB vs. MDBs).
- Annex 7: Bibliography and Reference Sources.

# Appendix B Expression of Interest (EOI) by Applicant [Copy the Name of the Assignment/Project from the IEOI] Consultant Selection Panel Islamic Development Bank Email: Designated email address I have read carefully your Invitation for Expression of Interest for the captioned assignment/project and find the Terms of References (TOR) and Scope of Work match my skill mix and experiences for providing the services required in the TOR. I would like to express my interest for our firm being considered for the Shortlist. I understand that IsDB does not have an obligation that I must be shortlisted. I have attached to this EOI supporting documents highlighting the relevant expertise and Experience for your consideration. Some of the key information is highlighted below: Personal Profile Nationality: Date of Birth: Permanent Address: Phone No.:

# Past Consultancy Assignment References

Email:

[Notes to consultant: Please select most relevant consultancy assignments you have recently completed to demonstrate your technical qualifications and experience.]

Period	Client	Project	Country	Your role (As lead consultant or as member of a team?)	

III. Availability
I shall be available for the services from to
IV. Eligibility Declaration
I, the undersigned, certify to the best of my knowledge and belief:
I have read terms of reference (TOR) and Scope of Work (Appendix A), for this assignment.
onfirm that the project references submitted as part of this EOI accurately reflect the experience of myself.
I confirm that I have never been convicted of an integrity-related offense or crime related to theft, corruption and fraud.
I understand that any misrepresentations that knowingly or recklessly mislead, or attempt to mislead may lead to the automatic rejection of the proposal or cancellation of the contract, if awarded, and may result in further remedial action, in accordance with IsDB's Integrity and Anti-corruption Policy.
None of the Applicant
Name of the Applicant. Signature: